Financial inclusion of the LGBTI+ population in Colombia

An opportunity for a diverse inclusion September 2024





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Glossary

	Colombian Banker's Association (Asociación Bancaria y de	
ASOBANCARIA	Entidades Financieras de Colombia)	
ASPV	Ad <mark>ministrator of</mark> low-value payment systems	
BANREP	Bank of the Republic of Colombia	
DEI	Diversity, Equity, and Inclusion	
DR DCM	Discount rate for debit card merchants	
ESGS	Environmental, Social and Governance Standards	
FG	Focus group	
FI	Financial institution	
FIR	Fin <mark>ancial Inclusion Report</mark>	
GENH	Great National Household Survey	
IFC	International Finance Corporation	
IS	Informal seniority segment	
LAD	Low amount deposit	
LDD	Living day to day segment	
LGBTI+	Lesbians, Gays, Transsexuals, Intersex, and Other Diverse	
	Identities and Orientations	
М	Thousand	
MM	Million	

Sexual Orientation and Gender Identity
Requests, complaints, claims and suggestions
Compulsory traffic accident insurance
Sexual orientation and diverse gender identity
Term certificate of deposit

SOGI RCCS SOAT SOGI TCD



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EXECUTIVE SUMMARY





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IFC Focus on Financial Inclusion



Analyze the potential of underserved market segments whose needs are not currently met by the formal financial system.

SENSITIZE

Provide information on market potential to private financial institutions. networks, industry associations and regulators.



Enable market-friendly environments to facilitate access to segments by financial institutions.



Financial institutions in creating business models and value propositions targeting underserved communities.



Foster and oversee the development of strategies for underserved communities as part of broader DEI initiatives.



Women, and in particular female entrepreneurs

> ✤ 3.4 million womenowned SMEs in Latin America and the Caribbean

Forcibly Displaced Populations

✤ 7.3+ million Venezuelans Central Americans Haitians



LGBTI+ Community

 \cdot ~10% of the world's population Suffer under discrimination that limits financial achievements



Afro descendants and **Native Communities**



Older populations

- ✤ 56% of the population of Brazil ◆ In LAC, more than 8% of the 26% of the population of Colombia population is 65+ years old. By 2050, the figure is expected Relates to physical and ✤ 44% of the population of to double. Guatemala
- ✤ 44% of the population of Ecuador By the end of the century, it will exceed 30%



People with disabilities

Estimated at 7.9% of the population. mental issues Corelation to older populations

LGBTI+ Study Context

MARKET



of the world's population are LGBTI+ individuals, with an estimated annual purchasing power of

> **3,9** trillions of dollars (lpsos.2023)

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International Finance Corporation Colombia has one of the strongest legal frameworks supporting the rights of LGBTI+ people in all Latin America

RIGHTS

BARRIERS



Despite the legal framework guarantees, LGBTI+ people in Colombia face various forms of social stigma, discrimination and violence OPPORTUNITY

By identifying the financial needs of LGBTI+ people, we can enhance customer understanding, mitigate biases, and improve engagement all while increasing service delivery revenue



Market opportunities

This report highlights **market opportunities offered by LGBTI+ people to the financial services industry in Colombia** and how their recognition necessitates informed action, product development and process adjustments to enhance access to financial products and services.



Recognition and Information

Fostering actions focused on improving adapting care protocols for LGBTI+ individuals based on their Sexual Orientation and Diverse Gender Identities (SOGI) leads to positive economic outcomes

Access to Financial Products

By adequately addressing the financial needs of the various LGBTI+ communities with the current products available in the Colombian financial population

Important

Although there are significant gasp between some LGBTI+ communities, analyzing crosscutting segments beyond SOGI yields relevant insights for financial institutions (FIs) 6 Cross-community segments Identified

Name and size of cross-community segments

- Advancing Successfully (557K)
- Young employees (1.08B)
- Informal seniority (225k)
- Living day to day (314K)
- Young people starting (395K)
- LGBTI+ Non-employed people (1.61 MM)



Market opportunities

There is an opportunity to increase the current use of financial products by LGBTI+ people by 47% from 7.6 to 11.2 MM products



3.6 MM

Total market universe of LGBTI+ individuals in Colombia represent a potential customer base able to generate 633 MM USD

in total anual revenue (estimate)

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Product	Current Market Size MM	Estimated Market Size MM	Estimated revenue MM USD	
Cell phone accounts	5.3	6.3	111.3	
Remittances	1.1	1.7	46.7	
Consumer credit	0.3	1.0	231.4	
Low-amount credit	0.03	0.3	10.2	
Microcredit	0.1	0.5	225.4	
Personal insurance	0.4	1.4	5.1	
Business Insurance	0.02	0.2	3.2	
TOTAL	7.6	11.2	633	

Estimated total market opportunities with existing products and services

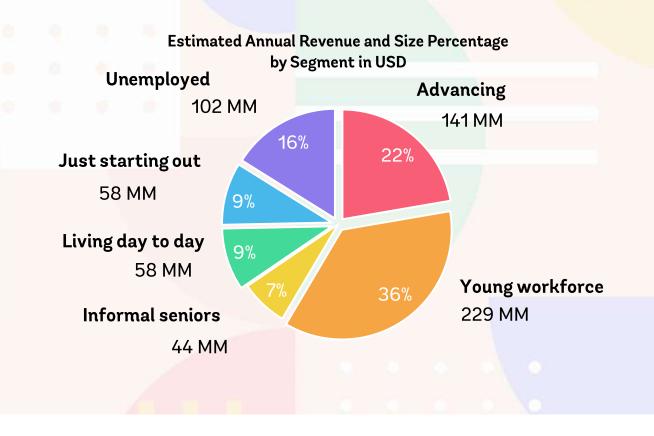


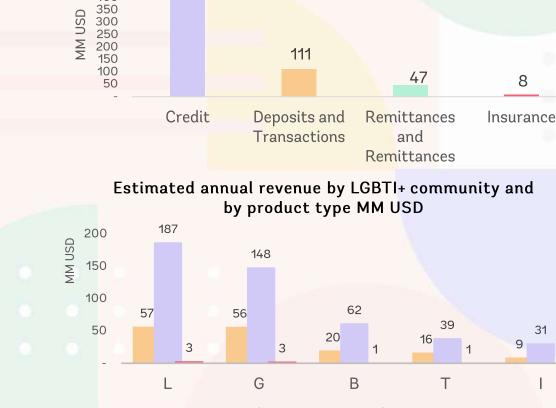
Quantifying the market potential

Estimated Annual Revenue by Product Type MM USD



It is estimated that 3.6 million people could gain access to a products, expanding cross selling reach and reducing the exclusion gap





467

500 450

400

Deposits and Transactions Credit Insurance



Key facts about the financial needs and interests of the LGBTI+ population in Colombia

> A common aspect across all subgroups is the presence of numerous unmet financial needs, with an access gap that is 20 points lower in financial inclusion compared to the rest of the Colombian population

Specific needs have been identified in areas such as credit and insurance, along with a preference for digital products, highlighting the opportunity to develop tailored offers specific to the population

Interest in digital solutions can be related to negative experiences when interacting directly with financial institutions, especially due to perceptions of discrimination and complexity in financial procedures



FI Perceptions and biases of the LGBTI+ population

BIASES

LGBTI+ do not have jobs, generate little income, and work informally

LGBTI+ have a lower level of education, and live in poor socioeconomic strata

LGBTI+ are mainly single without major social ties

LGBTI+ are at a disadvantage when seeking financial support because they are young, unstable in their jobs, and have no assets

LGBTI+ do not want to be identified by their SOGI identities

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They have a slightly higher level of employment than the Colombian average, have higher incomes (with differences between populations), but are more informal than formal

They have higher levels of education than the rest of the Colombian population, although they are in a higher proportion in low socioeconomic strata (mainly strata 2 and 3)

> They are predominantly single; although, they live with other people and have good social capital

They are predominantly young adults and are very stable in terms of employment. Lower asset ownership may be the result of a lack of access to credit; for example, to acquire a home

Although they may feel discriminated against by the financial population because of their SOGI, they want to present themselves and be received as part of the LGBTI+ communities in financial institutions



Conclusions – Customer needs

There are barriers and unmet needs

There is evidence discrimination, and a perception of complexity in financial procedures

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There is a gap of 20 points in access for LGBTI+ people

Despite the interest, there is a lack of knowledge of who LGBTI+ people are

The FIs have all carried out DEI actions and have achieved certifications and alliances in their approach to the populations. They have also made affirmative action and adjustments to their procedures

The variety of financial products and the type of institutions that exist in the Colombian market represent sufficient diversity with which to serve the LGBTI+ communities



Conclusions – Market potential

Recognising the potential of the LGBTI+ market

There is a market opportunity in terms of size, and purchasing power, both globally, and in Colombia

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There is an opportunity to increase the current usage of products by LGBTI+ people by 47% from 7.6 MM to 11.2 MM 3.6 million products could be used by existing and new customers to generate total annual revenue of USD 633MM 800k would be the additional potential in deposit products, with an estimated DMB on mobile of USD 22MM and USD 90MM per savings account For credit (including credit card), the potential is greater, with product revenues estimated at USD 279MM for 1.1MM people

For insurance, it is projected to achieve 1.1M additional policies, and USD 6MM if LGBTI+ people achieve average usage



Recommendations for financial institutions



Align available products with user needs, "pain points", and preferences identified for these populations



Adopt new practices in access to credit and insurance, with conditions and requirements aligned with the characteristics of these populations as bank customers



Move towards more inclusive protocols, and models of client attention



Continue to develop market intelligence or analysis to better understand the needs of LGBTI+ customers and adjust the offer



Design a value proposition that incentivizes the digitization of payments, and the expansion of the acceptance network to expand the reach to informal populations

There is a great opportunity to promote savings through formal mechanisms.

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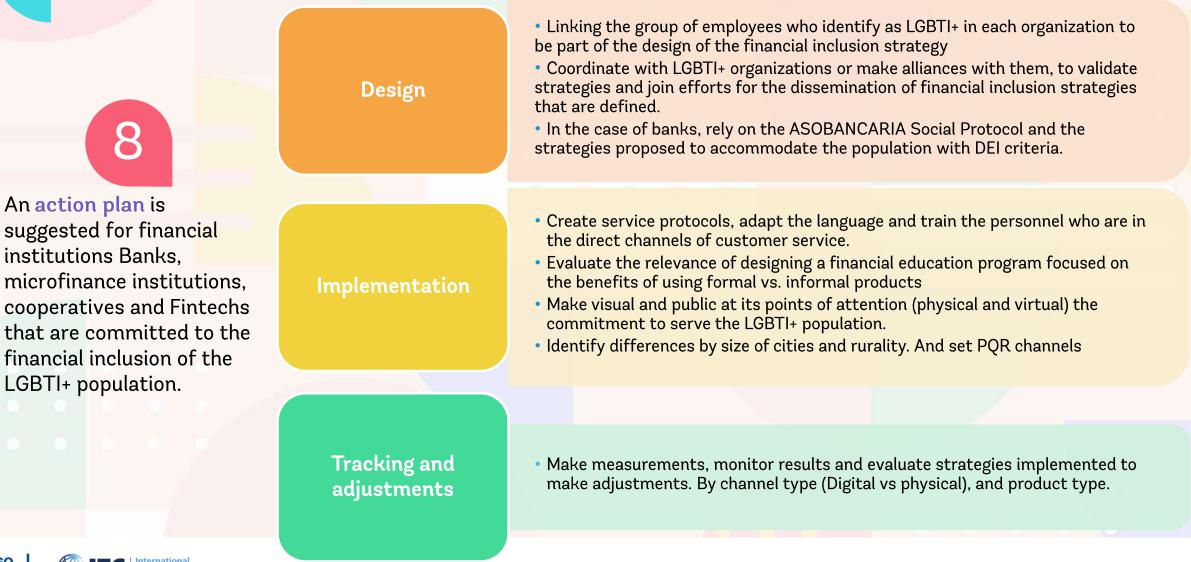
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Promote collaboration programs through alliances with organizations in the LGBTI+ communities.



Recommendations for financial institutions



Recommendations for financial system actors

Support actions from the broad legal framework that supports LGBTI+ people to financially transform social realities that are not inclusive.

Disseminate the information of this report.

How?

Address the reality of LGBTI+ people based on the evidence shown

Support inclusion through financial education

In the face of criticism from populations of society that feel their beliefs are violated and maintain discriminatory biases and stereotypes, the financial population can recognize that the processes of transforming social norms present different challenges, and establish the best approach to break down cultural barriers from financial institutions





2. INTRODUCTION





Motivation for the study

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Objetive

Provide insights and a greater understanding of the market opportunity and potential represented by LGBTI+ communities for financial institutions in Colombia.



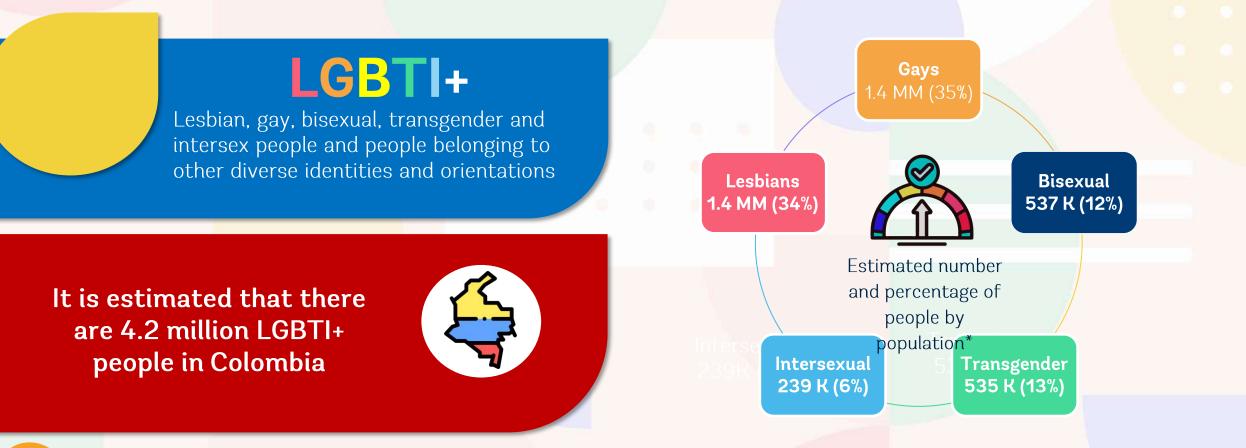
Starting point

In Colombia, despite the financial population's commitment to diversity, equity, and inclusion (DEI) policies for LGBTI+ communities:

- There is no information on the LGBTI+
 population and their financial needs
- Sociocultural biases are maintained This makes it difficult to overcome stigma and discrimination, preventing these populations from contributing to the country's economic and social growth



Who and how many LGBTI+ people are



*Due to the lack of consensus on the size of LGBTI+ communities, we have taken the information provided by the Great National Household Survey (GENH) and the IPSOS Survey (2023) to calculate the distribution of people by population



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3. CONTEXTUAL AND METHODOLOGICAL **FRAMEWORK**





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By way of context - Market



Around the world, the untapped LGBTI+ banking market potential is significant and growing. In Colombia, there is a great opportunity

- LGBTI+ communities represent up to 10 percent of the world's population. If they were a country, it would be the third largest in the world, behind only India and China
- Estimates suggest that the LGBTI+ population around the world has a collective annual purchasing power of \$3.9 trillion dollars (IFC, 2022)
- ✓ In Latin America and the Caribbean, LGBTI+ communities have an estimated purchasing power of more than USD 253 billion, which is expected to increase in the coming years as LGBTI+ individuals continue to gain visibility and recognition in the region
- In Colombia, according to the Great National Household Survey (GENH), around 4.2 million people over 18 years of age identify as LGBTI+, a figure that could be higher, given that many people choose not to express their sexual orientation and gender identity for fear of discrimination and violence



By way of context - Rights



Colombia has one of the strongest legal frameworks supporting the rights of LGBTI+ people in all Latin America The country has ratified international legislation on the matter and has accepted the recommendations of the United Nations (UN) to address violence and discrimination against the population.

In the last 30 years, around 240 judicial decisions have been issued by different bodies (Constitutional Court, Supreme Court of Justice, Council of State, and Special Jurisdiction for Peace) that constitute a legal framework guaranteeing the rights of the LGBTI+ population

In 2018, the government of Colombia enacted Decree 762, establishing the "Public Policy for the guarantee of the effective exercise of the rights of people belonging to the LGBTI+ social populations and people with sexual orientations and diverse gender identities (SOGI)". In addition to this national policy, 14 departments have adopted local LGBTI+ public policies



By way of context - Barriers



Despite the legal framework guarantees, LGBTI+ people face different forms of discrimination and violence

- There is an imbalance between the legal framework and the reality of LGBTI+ people, for whom barriers to access persist, as well as situations of discrimination and violence.
- People in these populations face daily symbolic violence, harassment and teasing in school, employment discrimination and obstacles to maintaining employment (which impacts their socioeconomic situation), barriers in access to health and different forms of physical and psychological violence due to their sexual orientation or diverse gender identity (SOGI).
- Access to rights, as well as discrimination and violence, are experienced in more varied manner across the community. For example, more than half of the cases of violence motivated by prejudice are perpetrated against trans people, who have a lower life expectancy than the general population, with a significant number of trans women dying before the age of 35.
- Different forms of discrimination and violence are based on entrenched stereotypes, social stigmas and prejudices, which are reproduced by a lack of familiarity with SOGI



By way of context - Opportunities



Discrimination has left a lasting impact on lives and finances of LGBTI+ people, and in society in general

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- Globally, LGBTI+ communities face obstacles to achieving their financial goals, which are related to the discrimination and violence they suffer (The Williams Institute, 2019)
- LGBTI+ people are less likely to be approved for loans and other financial services. For example, LGBTI+ mortgage applicants are 73% more likely to be rejected than heterosexual applicants with similar financial profiles.
- \succ In Colombia, some efforts have been made to document these inequalities in terms of finance, finding, for example, the following data:
- 32% of LGBTI+ people have been discriminated against in their workplace, affecting their income and opportunities for promotion (Colombia Diversa. 2018)
- 45% of same-sex couples faced difficulties or discrimination when trying to rent or buy housing, which can be a barrier to accessing mortgage loans (UNDP and Colombia Diversa. 2017)



By way of context – Overcoming bias



The financial population has not engaged with the LGBTI+ segment, and biases are identified against these populations

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- > Some banks in Colombia target the LGBTI+ population, mainly through advertising during the month of June ("Pride Month"), and have reached out to different populations
- However, financial institutions (FIs) show a lack of knowledge of these segments, for example:
 - lt is not clear to them how to identify an LGBTI+ customer (they are generally recognized inadequately by external traits associated with their expressions, dress, way of speaking, etc)
 - They do not know the characteristics of this population (ages, marital status, parental ties, education, stratum, how they make up their financial base, etc.)
 - They are perceived as a very different group from the rest of the population
- In addition to lack of familiarity, stereotypes, imaginaries and misconceptions persist about LGBTI+ people, considering them to be at high risk and configure biases in the relationship with this population



Methodological aspects

Specific objectives

Characterize the

Identify financial

Identify **business**

opportunities

segments and needs

community

Demand side

O+

Social and LGBTI+

organizations consulted

1,389

Surveys with LGBTI+ people over 18 years of age in 17 Colombian cities

Focus groups with 120 participants in 4 cities

Supply side



Interviews with financial institutions and LGBTI+ colleagues

60 +圁

Financial Institution documents and reports about DEI





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4. SOCIOECONOMIC CHARACTERISTICS OF LGBTI+ PEOPLE IN COLOMBIA





Introduction to the chapter on the socioeconomic characterization of LGBTI+ people in Colombia

The analysis below shows the existence of biases in the financial population, possibly derived from misinformation, and/or incorrect preconceived notions that are generally held about LGBTI+ people.

These biases were identified through a qualitative exercise conducted with 25 participants from financial institutions (FI). The evidence against which these biases are contrasted comes from the quantitative analysis of a survey conducted on demand.

Given the interest in overcoming gaps, transforming misconceptions, and providing evidence and truthful knowledge about LGBTI+ communities, the characterization of LGBTI+ people is presented in the following slides.





LGBTI+ people do not have jobs, generate little income, and prefer to work informally

REALITY

of LGBTI+ people 64% keep busy with income generating activities



have income, 84% nave income, with an average monthly income of

\$1.6MM

The unemployment level is 9.6%

(vs 11.3% nationwide, March 2024)

51%

49%

of employed persons work formal jobs

work as a freelancer

62%

in the informal population







LGBTI+ people have a lower level of education, and live in poor socioeconomic levels



69% Fall in economic levels 2, 3, 4

59% of the Colombian population is in these same strata

46%

of LGBTI+ people have technical and university education. More than half of gay (57%) and bisexual (58%) people have completed higher education

Only 20%

of the population in Colombia has this level of education





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LGBTI+ people are mainly single without major social ties

REALITY • They are mostly single (74%)

26% of LGBTI+ people are in a relationship, when the national average is 44%

22% have children, where the national average is 58%

4.8% Live together with 1 or 2 people

belong to LGBTI+ 38% organizations, with tra people being the most organizations, with trans active (66%)







LGBTI+ people are at a disadvantage when seeking financial support because they are young, unstable in their jobs, and have no assets

REALITY.

- Young adults predominate the community (average age 34)
- 50% have been working for 10+ years their current occupation

73%

of LGBTI+ people, and

50%

of the Colombian population are under 40 years of age

39%

do not have access to physical property

18%

of LGBTI+ people live in their own home that is paid for or is being paid for





66



LGBTI+ people do not want to be identified by their SOGI identities

REALITY

63%



Testimonies of LGBTI+ people participating in the Focus Groups

If they give you a loan, they





BIASES

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> They are predominantly single; although, they live with other people and have good social capital

They are predominantly young adults and are very stable in terms of employment. Lower asset ownership may be the result of a lack of access to credit; for example, to acquire a home

Although they may feel discriminated against by the financial population because of their SOGI, they want to present themselves and be received as part of the LGBTI+ communities in financial institutions



Conclusion of the chapter on socio-economic characterization

Evidence shows that overcoming biases leads FIs to a market with business opportunities

Understanding the population's age, their employment status (with stable incomes and strong job security) give strong reason to consider them as good clients

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Although some LGBTI+ people depend on income generated by informal activities, others are formalized, and the general interest is in progress towards formality

The higher level of technical and university education, together with limited obligations to raise children, create differing risk profiles. An important misconception to overcome is that LGBTI+ people are a homogeneous group or "community". Reality demonstrates clear differences between populations due to their SOGI



5. FINANCIAL NEEDS OF LGBTI+ PEOPLE





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Introduction of the chapter on financial needs of LGBTI+ people

In this section we will analyze the financial needs of LGBTI+ people, establishing how well they have been met by current offerings the Colombian financial population

The section demonstrates how LGBTI+ people experience a gap in financial access that leads them to be 20 percentage points below in terms of access to financial services when compared to the overall population in Colombia. This gap can be explained by several sociocultural factors that permeate the society and to which financial institutions are not unaware of.

The findings indicate that there are some differences between populations in variables that may be relevant to financial institutions, with trans and intersex people having the least access to financial products and services

The self-exclusion of LGBTI+ people is identified because some consider that they are not of interest to the FIs, that they do not have the requirements that they demand of them or that they do not need the financial population. Some also feel discriminated against for reasons associated with the treatment and service they receive



Some testimonies from the voice of LGBTI+ people

			٦	Festimonies of LGBTI+ people participating in the Focus Groups
LGBTI+ people feel discriminated against	•	They feel that they are differentiated by their physical appearance They believe they are turned away when they enter a branch	66	"On the subject of attitude, but also appearance, if the person is very obviously gay, he does finds hesitation" 77
They feel excluded from credit because of their SOGI	•	Faced with mortgage credit, they find it difficult to present documentation and be co-signers when they are a same-sex couple.	66	"There is a big obstacle for the LGBTI+ community and that is not having a strong credit history I say, banks have programs for students, programs for mothers who are heads of households and there is not one for the LGBTI+ community that really says 'ready, you don't have a credit history, but we are going to help you to build it"
Many of the requirements to access various products cannot be met	•	Much of the documentation or processes in FIs has terminology that presupposes a specific gender identity or the formation of a heterosexual family.	"	"I had already had my name changed for months, how are they going to send me the card with the previous name? I don't understand, and I have already filed the complaint again. "



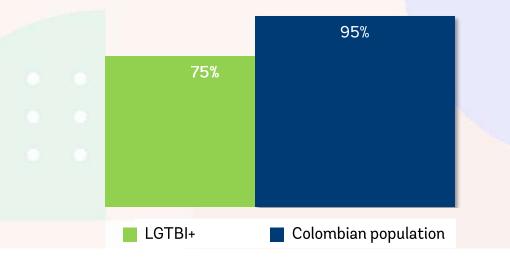
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20 points

it is the negative gap LGBTI+ people compared to the average access of financial products by the Colombian population.

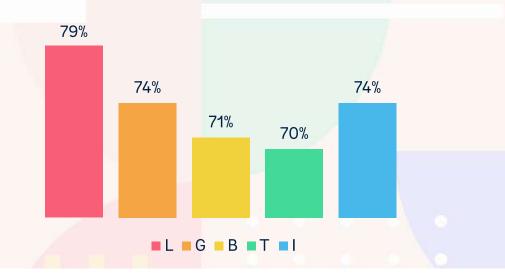
Percentage of LGBTI+ people who have at least one financial product



20%

of LGBTI+ people have an additional product beyond their account (or low-amount deposit (LAD)), compared to 30% average in Colombia. But Trans people are even lower.

Percentage of holding of a financial product, by population



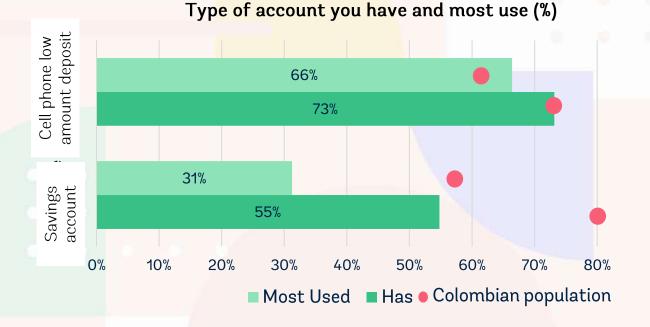






Savings Products

The preference for cell phone low amount deposit (LAD) is clear, reflecting their disposition towards digital offers



Access to savings accounts is where the highest gap is evident:

24%

percentage points compared to the Colombian average

Reasons for this may be:



Accounts are mainly offered in offices and that is where LGBTI+ people say they feel most discriminated against

Transaction costs and handling fees (27% choose their account for this reason)



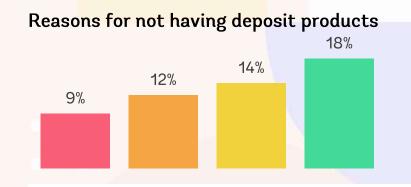


Saving habits



53% of LGBTI+ people save on average 20% of what they receive

1 in **3** saves using deposits with financial institutions and half of them do so in the LAD



Not knowing how to use them
Lack of confidence, "they are not for me", "I don't know them"
Complexity in the procedures
Not needing

Despite the desire to save, informal savings mechanisms predominate for

56%

of LGBTI+ people. This contrasts with

22%

of the Colombian population that saves informally.*

*Taken from the Financial Inclusion Demand Survey. 2022



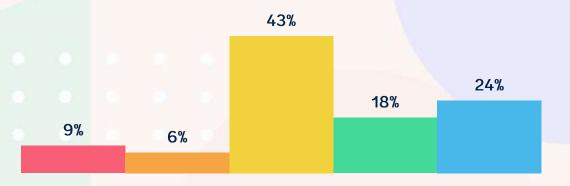




There is a negative gap of 28 points compared to the Colombian population with access to credit representing the area of greatest unmet need

7% of LGBTI+ people reported having bank credit in the last 6 months

LGBTI+ access to credit in the last 6 months



Credit card Bank Family, friends Trustworthy shopkeeper Lenders

Lack of access may be due to informality or by factors of self-exclusion, since only

Credit

4%

who applied for a loan were denied it and a

24%

say they don't need it

48% of LGBTI+ people find it difficult to enter a financial institution to talk about their credit and investment needs





Use of cash

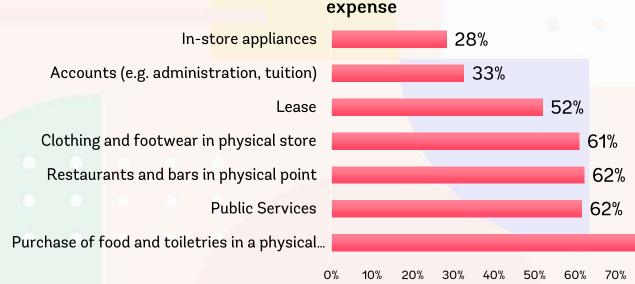


Like the average Colombian population, 69% of LGBTI+ people prefer cash

80%

90%

Percentage of use of cash as a means of payment according to type of



This is especially true for in-store purchases, which may be linked to lower debit card and credit card ownership and a poor acceptance network in digital payment merchants



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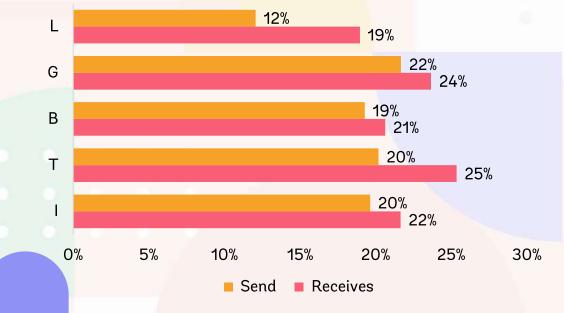
Ban Caria

Remittances

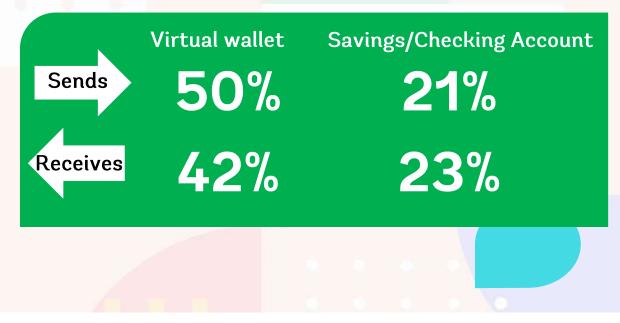


20% sends and receives money from other cities or from outside the country, a higher proportion than the Colombian average (16%*). For this, the preferred product is LADs

Percentage sending and receiving money by industry



Percentage of remittances made by LGBTI+ people



* Financial Inclusion Demand Survey, Banca de las Oportunidades 2017

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Insurance



7% of LGBTI+ people have voluntary life insurance, which is lower than the Colombian average of 11%

Similarly, only 5% have funeral insurance, in contrast to the national average of 12%

 Reasons for not having insurance

 38%

 23%

 4%

 3%

 Not required
 Is expensive

 Feels
 Are charged more because of SOGI

51%

contribute to the national regime, compared to 42% of the population in Colombia

34%

contribute to pensions, a percentage higher than the 26% of the Colombian average



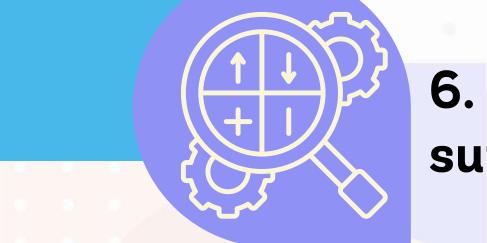
Conclusion of the chapter on financial needs

LGTBI+ people have a wide range of financial needs, which have not yet been adequately met by the financial population

LGBTI+ people show perceptions of discrimination and complexity in engaging financial services. Selfexclusion is a major issue, as they consider that the financial system 'is not for them' and prefer other informal savings and credit mechanisms

There are gaps in LGBTI+ people's access to financial services, especially in regard to credit and insurance, compared to the general population in Colombia. These gaps are more pronounced in some populations than others, but overall still remain an issue. Regarding access to specific financial products, there is a high preference for mobile LAD as a mechanism to manage resources. As well, there exists a preference for cash to make purchases rather than digital, primarily due to the high levels of informality





6. Initiatives from the supply side





Introduction to the chapter on actions on the offer

Financial institutions in Colombia have taken some initial actions towards LGBTI+ people in an effort to better meet their financial needs. These details come from 25 interviews with representatives of some multi-segment financial institutions, microcredit organizations, savings and credit cooperatives, fintechs, and insurance companies.

There exists a strong interest on behalf of FIs to learn more about the community in order to improve their value proposition, ideally by adjusting customer service processes

FIs seek to overcome barriers, including not having a better knowledge of the market represented by LGBTI+ people and the need for adjustments to procedures and some operational difficulties due to the lack of integration and communication between technological systems and databases

As with EF at the international level, in Colombia the actions have focused on the creation of an inclusive organizational environment



There is an interest and a manifest action in financial institutions

All the FIs interviewed have expressed a common interest in understanding the potential market represented by LGBTI+ people. In response, they have focused their actions on acquiring a better knowledge of these populations and on taking advantage of their experience with other population groups



Social Protocol

20 entities have signed Asobancaria's Social Protocol for Diversity, Equity and Inclusion (DEI), confirming their interest in serving more diverse markets



Studies and learning

The experience accumulated in DEI policies with diverse populations, such as women, youth, migrants, the rural population or people with disabilities, provides valuable lessons to properly address LGBTI+ communities



Previous experiences

30% of financial institutions have carried out preliminary studies and collected information to better understand LGBTI+ people. However, there are doubts about the need to design specific products for these populations

To overcome biases and expand information **for better decision-making on how to adapt the existing** offers to the needs of LGBTI+ people, more action is necessary.





Internal actions and policies from the supply side

In addition, FIs have specified actions present in their organizational policies, including the search for better differential care for working with LGBTI+ people



Organizational culture

80% of the FIs have adopted policies aimed at LGBTI+ staff (internal customers) aimed at promoting an inclusive organizational culture. For example, areas have been created that manage DEI policies



There is a clear interest to train all the personnel responsible for customer service, following differential service policies. There is periodic training, and organizations are seeking to permeate more areas of work with this training



Adjustments to Operational Processes

10% have included in their linking and service processes formats with new options for the recognition of the SOGI. Having digital products with simplified cross-selling to facilitate access to these populations is being considered.

These actions would be in favor of overcoming situations that lead to LGBTI+ people feeling excluded by their SOGI, providing, on the contrary, careful treatment and 'zero tolerance' in the face of discrimination





Overcoming cultural barriers

20% of the FIs interviewed actively participate in awareness-raising actions and campaigns aimed at diversity and inclusion, seeking to overcome biases and cultural barriers of their own and society



Alliances and certifications



Use of digital media



Communication



Visibility

60% of the FIs have made alliances with different relevant actors and have certifications on DEI issues; examples are the Friendly Biz seal and the work with the Chamber of Diversity Fls believe that digital technologies, online platforms and applications can facilitate inclusion through their secure access, personalization of services and ease of use Some financial institutions have developed communication and dissemination actions aimed at LGBTI+ people and customers in general, where their offer of products and services is announced Activations have also been carried out that are present at important events and dates for LGBTI populations, such as LGBTI+ pride month, or the inclusion of colors in some communication pieces

These actions would make it possible to address the self-exclusion of LGBTI+ people, as well as disseminate DEI policies to a wider audience





Challenges identified by the interviewed FIs in relation to LGBTI+ people

There is an interest in facilitating access to LGBTI+ people to their financial services and products; however, they wonder if the current offer is enough to serve the community. Several challenges identified are still to be solved:

Knowledge of financial needs without perceived discrimination and/or violation of rights



Some FIs have doubts about whether the legal regulations enable a person to be identified by their SOGI without invading their privacy or violating rights. It is considered that, if they could better identify the potential of the LGBTI+ market, they could develop policies and strategies more appropriate to their needs

Recognition of a discriminatory socio-cultural environment



The FIs express concern in the public declaration of the commitment to care for the LGBTI+ population and in how to handle this situation with other clients who perceive that these actions go against their beliefs. Some recognize that management requires avoiding situations of "Pinkwashing" or giving a false impression of support, so they consider that it is necessary to have a real commitment from the institutional level

Existence of technological and procedural barriers



Despite the implementation of processes designed to address, for example, the change of identity, **the computer systems of the entities present rigidities** that hinder the process or prevent its timely execution





Opportunities for improvement

To ensure that the offer of financial products and services is inclusive for the LGBTI+ population, financial institutions identify new practices in the following areas





- Review and improvement of care protocols
- Defining the commitment to serve its LGBTI+ clients to promote equity and recognize diversity and heterogeneity among LGBTI+ communities
- Support and collaboration programs with LGBTI+ organizations

Inclusive environment and culture



- Definition of an internal inclusive policy in favor of its employees and collaborators
- Train all bank, branch, and correspondents' employees on DEI issues and other participants in the value chain

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Specialized financial advice



- Review of access requirements for certain products and the language in their product application forms. Example: recognize same-sex couples as members of diverse families, allowing them to act as co-signers in mortgage loans
- Identification of specific needs to offer advice that contributes to the solution of their financial needs. For instance, processes to be followed for change of name and identity for trans people



Initiatives Undertaken by Financial Institutions Globally

	Fls	ACTIONS	LINK
	Banco do Brasil. Itau Brasil Pride Bank	Recognized for his efforts in promoting diversity and inclusion. Launched the "LGBTQIA+ Citizenship" brand to combat inequalities and promote inclusion+. It has an LGBTI+ Health Care Center, has developed a credit card called Ourocard Orgulho and an Empodera+ program. It has initiatives such as: the Orgulho LGBT+ Edital that seeks to promote visibility, safety and respect for the populations. Recognised as 'Best Places to Work LGBTI+' It is the first digital bank in the world focused on the LGBTI+ community. Initiatives such as account opening donations, support the Pride Institute, and have inclusive services and allow the use of social names and offer a broader list of	https://dataismo.com.br/banco-do-brasil- lanca-iniciativas-de-inclusao-lgbtqia- 2024/ https://editaisitau.prosas.com.br/lgbt202 4/ https://consumidormoderno.com.br/pride- bank/
		genders in their services	bank
2	Scotiabank	It is the founder of the business network Pride Connection in Mexico, has internal protocols for transgender populations and develops a podcast for entrepreneurs called Historias con Orgullo. It has an HRC Equidad MX certification and regularly holds job fairs. It has the SOY YO initiative, which consists of a debit card, and belonging to a community that supports diversity	https://www.scotiabank.com.mx/vincula cion/soy-yo.aspx
	Banco Santander	Among others: Mexico signed the Ten Commitments of Pride Connection Mexico, reaffirming its commitment to promot a diverse and inclusive work environment. Participate in the Pride march and obtain the "Best Places to Work LGBTI+" certification from the Human Rights Campaign	https://www.santander.com.mx/ceb/202 3/santander-firma-compromisos-de- pride-connection-y-acompanado-por-el- copred-busca-asegurar-ambientes-de- trabajo-diversos-e-inclusivos.html
	Citibanamex	They have a network of employees who support equity. It has received for the seventh consecutive year the HRC Equidad MX certification as one of the best places to work. The Citibanamex Pride Network won the Excellence Award at the LGBTQI+ LATAM Forum for its support of the LGBTI+ population and has a global LGBT <mark>+ leadership developmen</mark> t program	https://www.lapoliticaonline.com/mexico



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Initiatives Undertaken by Financial Institutions Globally

	Fls	ACCIONES	LINK
	Barclays	They've established partnerships with organizations like Stonewall in the U.K. and the Human Rights Campaign in the U.S. They participate in LGBTI+ pride month, and launched a personalized debit card with the rainbow, bisexual, and trans flag. They have internal policies, mentorship, and a program to support LGBTI+ seniors called Pride in Ageing	https://www.b <mark>arclays.co.uk/lg</mark> btqplus/
	Lloyds Banking Group	They have a Rainbow Employee Network, support mental health programs and Trans Inclusive policies, as well as participate in pride month. They also support LGBTI Charities: such as Mermaids, MindOut, Albert Kennedy Trust, Opening Doors London and Waverley Care	https://www.lloydsbankinggro up.com/who-we- are/responsible- business/inclusion-and- diversity/lgbt.html
	HSBC	They have groups of Pride Employees, participate in pride month: In 2016, they painted lion statues in Hong Kong in the colors of the rainbow, which generated a great impact and visibility for the LGBTI+ population. In Mexico, they have the "Equidad MX" certification from the Human Rights Campaign Foundation for three consecutive years and carry out awareness-raising activities by participating in the global virtual march "24 Hours of Pride"	https://www.hsbc.com/news- and-views/news/hsbc-news- archive/roaring-with-pride
	TD Bank	It was the first Canadian bank to offer spousal benefits to same-sex couples in 1994. They have also implemented development and training programs for employees on gender concepts and language. He supports LGBTI+ entrepreneurs and is a founding member and platinum sponsor of the Gay and Lesbian Chamber of Commerce of Canada (CGLCC). They support programs such as the	d https://stories.td.com/ca/en/ featuredevents/forever-
		Supplier Diversity and Youth Mentoring Program. Works with more than 175 LGBTI+ initiatives to achieve housing, health and financial security	proud https://diversity.rbc.com/rbc
	Royal Bank of Canada	It has a resource group for its employees, called the RBC Pride Employee Resource Group (ERG), :p promote diversity and inclusion with around 4,000 members in Canada. Among its actions is the creation of universal bathrooms in all its headquarters. It sponsors pride events, and has launched inclusive marketing campaigns	-pride-making-o-rainhow



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Opportunities for improvement

An inclusive offer for LGBTI+ people in Colombia requires a quality care model that:



Ensure a respectful, welcoming and discrimination-free environment for employees and clients of financial institutions

Ensure financial advice that is aware of the specific needs of each population and capable of offering a service in an empathetic and understanding way



Given that it is identified that some LGBTI+ communities express their interest in being received from their SOGI by FIs, it is important to segment the attention by LGBTI+ community to facilitate their entry into the financial system to be inclusive and attentive to their needs from the beginning



Opportunities for improvement

The products available to the financial population today allow the needs of the different LGBTI+ communities to be adequately met



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Access to deposit products is high, but there are significant lags in terms of access to credit and insurance

There is unmet market potential that would benefit from the current supply of FIs and allow them to achieve higher levels of financial well-being



However, it is important to recognize that although there are differential gaps between some LGBTI+ communities, an analysis by segments other than SOGI can add relevant information for financial institutions, as we will see in the next section



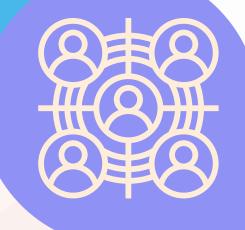
Conclusion of the chapter on the current financial offer

Financial institutions express their interest in learning much more about the market represented by LGBTI+ people

Fls have begun developing actions at the organizational level and oriented to their clients. However, they recognize that much more work needs to be done in training and awareness of inclusive care International experiences show that certifications and training are important. As well as the adjustment of processes to bring banking closer to these populations. They have also developed specific products and organized inclusionoriented marketing. Highlights the associative work with LGBTI+ organizations

As in the international arena, in Colombia the actions in the FIs have focused on the creation of an organizational environment, and several entities have training and certification processes to address their internal and external customers





7. LGBTI+ MARKET SEGMENTATION





Market Segmentation

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other

For

populational segments, one for each LGBTI+ community Employed people

Unemployed people



facilitate the comparison between segments to determine the potential supply

Cross-sectional segments

- Advancing Successfully (557K)
- Young employees (1.08B)
- Informal seniority (225K)
- Living day to day (314K)
- Young people starting (395K)
- LGBTI+ Non-employed people (1.61 MM)

Economic stability index, which allows us to know about the financial health of the segments

Social resourcefulness index, which identifies aspects associated with social support, job stability, and social capital





What happens when the population is segmented by their sexual orientation and diverse gender identity?

OPPORTUNITY

Although LGBTI+ communities are a heterogeneous group, the graph shows that all segments of employed LGBTI+ people are grouped in the same quadrant (upper right) and those who are not employed, in the lower left quadrant.

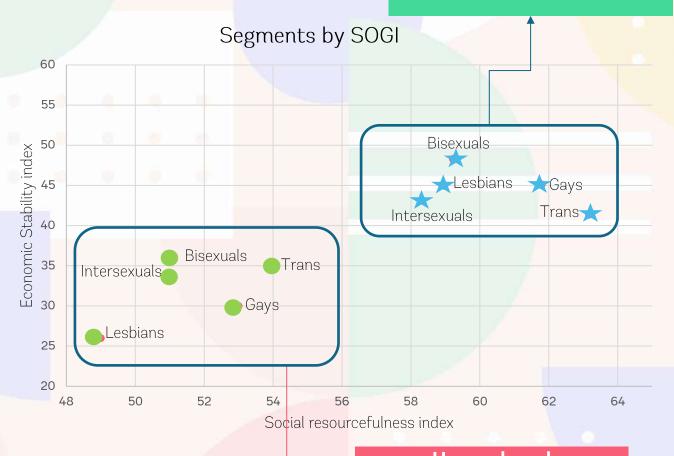
This represents two opportunities for the financial population



Greater potential for a comprehensive offer (green figures)

A potential for a basic LAD (blue figures) offer.

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Unemployed LGBTI+ people

Employed LGBTI+ people



Segment by SOGI- Lesbians

General Socioeconomic Aspects

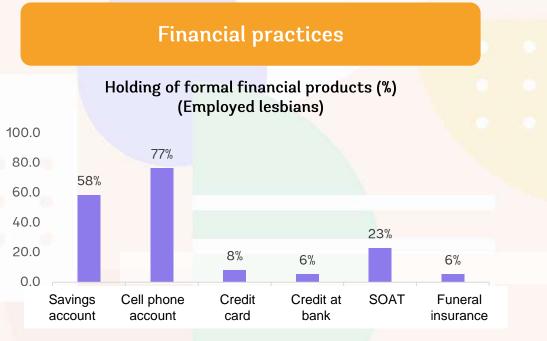
43% are between 26 and 40 years old, and 30% are over 40 years old. 51% have a higher education degree, and 32% have completed secondary school. They are the group by SOGI that is most in a relationship (34%), and the one that has the highest percentage of children (37%)

64% of them are employed, of which half are employed; are stable in their occupation (5 years on average)

84% contribute to health, and 43% to a pension fund

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\$1.8 million



It is the group by SOGI that saves the most (on average 20% of its monthly income). Their main savings goal is to buy/remodel a home (30%), followed by paying for studies (17%) and paying off debts (15%)

It is the group for SOGI that has most resorted to pawnshops (12%); It also resorts to other non-formal loans: lenders - drop by drop (24%) and trust with shopkeepers (19%)



Segment by SOGI- Gays

General Socioeconomic Aspects

50% are between 26 and 40 years old and 28% are between 18 and 25 years old. 62% have a higher education degree. 79% are single, separated or divorced, and most have no children (93%)

65% of the population is employed, of which 51% are employed.

This group is characterized by its job stability, with an average of 5.7 years in its occupation.

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employed gays is \$1.79B.

Financial practices Holding of formal financial products (%) (Employed gays) 76% 69% 19% 12% 7% 6%

100.0 90.0

80.0

70.0

60.0 50.0 40.0 30.0

20.0

10.0 00

Credit at Savings Cell phone Credit SOAT Funeral bank insurance account account card

On average, 19% of monthly income is saved. Among the savings goals are buying/remodeling a home (26%), followed by paying for studies (20%) and paying debts (12%) 19% resort to informal loans through lenders - drop by drop and 16% have trusted shopkeepers.

It is the group by SOGI that would use consumer loans the most (15%), and education credits (26%)



Segment by SOGI- Bisexual people

General Socioeconomic Aspects

50% are between 26 and 40 years old. It is the SOGI group with the highest proportion of people between 18 and 25 years old (32%), and it is the best educated group: 63% have some higher education degree. Only 23% are married or in a common-law union; 72% have no children

59% of people are employed, of which 51% are employed and 46% self-employed; are stable in their occupation (5 years on average)

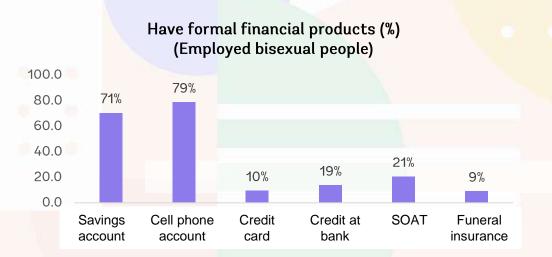
It is the SOGI group with the best income: \$1.8 MM on average for employed bisexual people

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The majority of employed bisexual people contribute to health (86%) and are the group by SOGI that contributes the most to a pension fund (55%)

Financial practices





Bisexual people save on average. 17% of their monthly income. It is the group by SOGI that saves the most to pay for studies (26%)

It is the group by SOGI that has most resorted to credit with chains of friendly people (14%, twice as many as the other groups), and the one that has resorted least to pawnshops (7%)



Segment by SOGI- Trans people

General Socioeconomic Aspects

45% are between 26 and 40 years old and 32% are over 40 years old. It is the group by SOGI that in the lowest percentage (35%) has a higher education degree. Likewise, the least are married or in a common-law union (20%), and the majority do not have children (87%)

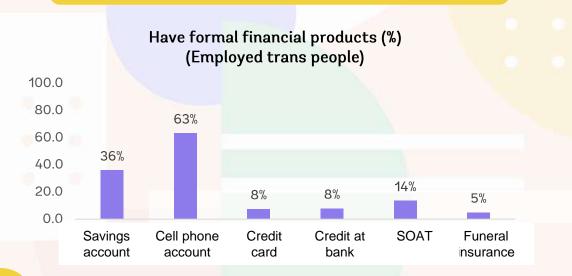
67% are employed trans people, of whom 58% are selfemployed; they are very stable in their occupation (10 years on average)

It is the group by SOGI with the lowest income: \$1.4B. 52% are not able to cover their minimum needs with their income

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The majority of employed Trans people contribute to health care (86%) but they are the group that contributes the least to a pension fund (21%). On the other hand, they also stand out for being the ones who participate most in activist organizations (66%)



Trans people save on average 18% of their monthly income. Their main savings goal is to buy/remodel a home (28%), followed by paying for studies (19%) and paying off debts (15%)

More than a third resort to non-formal loans; it is the SOGI group that has most used lenders (36%), and that has trusted shopkeepers the most (28%)



Segment by SOGI - Intersex people

General Socioeconomic Aspects

51% are between 26 and 40 years old and 28% are over 40 years old. It is among the populations that in the lowest percentage (41%) have a higher education degree. 28% are married or in a common-law union, and are among the SOGI groups that have the highest percentage of children (36%)

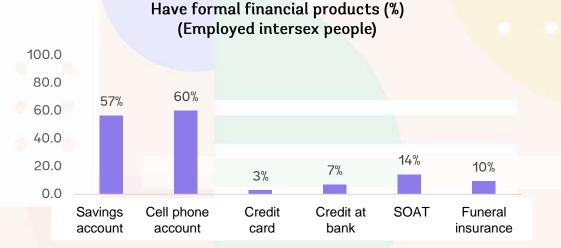
66% are employed and it is the population with the highest percentage of employed people (61%); They are stable in their occupation (5 years on average)

The average income is among the lowest by population at \$1.4 million, and they are the ones whose income is less enough to cover their minimum expenses (54% do not have enough)

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The majority of employed intersex people contribute to health (84%) but less than half (41%) to a pension fund. A third party participates in activist organizations



Financial practices

It is the population that saves the least (on average 15% of its monthly income

A third (34%) resort to informal loans through lenders and those who least go to savings chains with friends (3%)



Which cross-cutting segments represent a greater market opportunity?

OPPORTUNITY

When the analysis is carried out by cross-sectional segments, a greater dispersion is found between segments, identifying two main groups:

Advancing
 successfully
 Young employees

In the graph, the blue segments situated in the upper right quadrant indicate a higher potential market for an integrated offering

Informal seniority
 Living day to day
 Young people starting

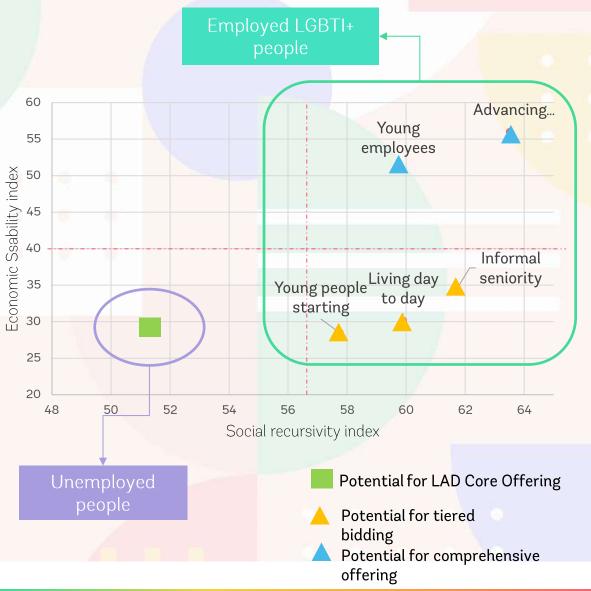
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Aso

Ban Caria Segments in the lower right quadrant indicate a potential market for a tiered offering

The segment of LGBTI+ Unemployed people in the lower left quadrant reflects a greater potential for a basic LAD offer.

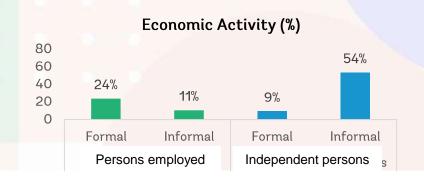


Cross-Cutting Segment- Advancing Successfully (AS)

General Socioeconomic Aspects

They are people with an average age of 45 years. The participation of lesbians and gays stands out, and with high levels of education, 50% have a technical, university or postgraduate degree

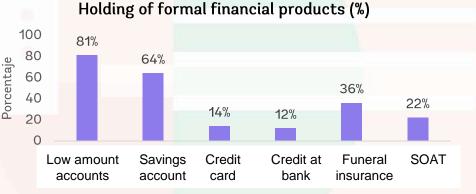
The average income is \$2.2 million Pesos. For 69%, their income exceeds their expenses. More than half are independent and informal people, mainly in the secondary population, with a majority contributing to health and 41% to pension funds. They are very stable in their occupation (8 years on average)



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Financial practices

They save, in a year, about double what they earn/month. Three out of four set savings goals to invest in businesses, and buy a home



A quarter have had loans for more than \$10 million Pesos. They use formal and informal credit and very little go to the drop by drop. They would seek financing to invest in businesses, buy goods, and for household expenses A high percentage of people have voluntary life insurance (16%), vehicle theft and property damage. They would like to have life and unemployment insurance

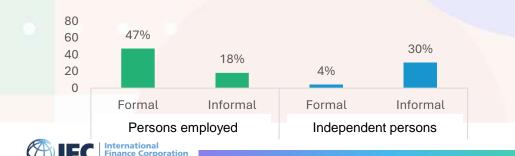


Cross-section- Young Employees (YE)

General Socioeconomic Aspects

It is a group made up of people with an average age of 28, mainly single, where more than half are gay and bisexual. They stand out for having a high percentage of people with university and postgraduate education

Most individuals are formally employed within the service population, which is the primary segment contributor to health and pension funds. They enjoy job stability for an average of three years. Their average income is 2 million, with transgender individuals earning the highest salaries. They possess assets, and 65% of their income is sufficient to cover their expenses, leaving them with a surplus



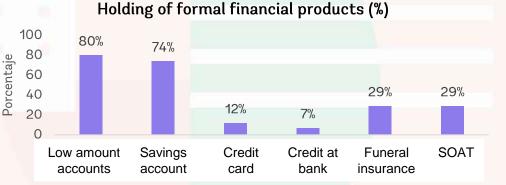
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Financial practices

They are the most saving segment and the one that sets the highest proportion of savings goals (82% have goals in this regard and save 19% of their income). Their savings goals are for the payment of studies and debts and for consumption



One person in ten has formal credit. They use the credit to pay debts and meet their needs at home. For more than half the amount of credit has been a maximum of 5 million. 70% would accept if an entity granted them a loan

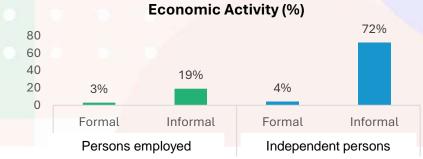
They mainly have funeral and SOAT insurance and would like to have unemployment and life insurance. When choosing an insurer, they look for the policy premium to be lowered

Cross-sectional segment- Informal seniority (IS)

General Socioeconomic Aspects

The average age is 59 years. The gay and trans population stands out. 72% have secondary education as the highest level achieved and are the ones who participate most in organizations (42%)

They have revenues of \$1.1 million. Only 45% have enough income to cover their expenses. The majority are informal and independent (72%), and mainly in the service population (62%) and activities associated with beauty and design, with 82% not contributing to a pension fund and 40% being beneficiaries of health. On average, they have been on the job for 18 years



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Carla

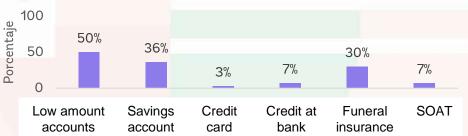
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Financial practices

They are the group with the lowest savings rate (44%) and the highest use of piggy banks (72%) for saving money. This segment has the fewest savings goals (57%), with concerns about getting old with not enough savings

Holding of formal financial products (%)





40% resort to informal loans such as the drop by drop. 39% have not been granted a loan and the reasons are mainly because they do not need it or because their income is not enough to apply for it

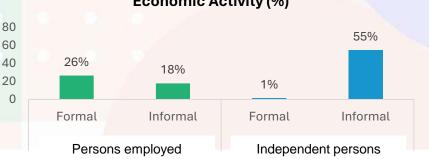
When it comes to having insurance, they are the ones who would be most interested in the policy premium being low and there being ease in the procedures

Cross-sectional segment – Living day to day (LDD)

General Socioeconomic Aspects

On average, they are 40 years old, with a higher representation of lesbians, and secondary school being the highest level of education attained by half of the population. While most individuals across all segments reside in large cities, those living in intermediary cities are predominantly found here

They have an average income around the minimum wage, lack assets, and 54% of their income is insufficient to cover their expenses. 55% work in the informal population as freelancers, particularly in the food and consulting populations, among others. 85% contribute to health insurance, but only a small percentage (35%) contribute to pension funds



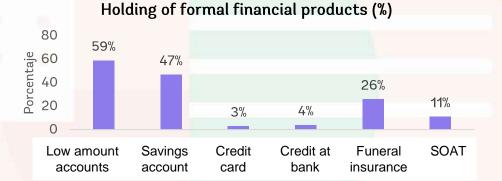
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Economic Activity (%)

Financial practices

Half of the individuals save, with an average savings of \$1.5 million in the past year. The most used account is the cell phone account for paying bills and withdrawing money when needed. Those who do not save cite insufficient funds and the complexity of required paperwork and procedures as barriers



One in five individuals has received a loan exceeding \$1 million pesos. A third have been denied formal credit and are the most likely to report being listed in risk centers (38%). Additionally, 40% have resorted to informal lenders in economic emergencies

60% do not have any type of insurance. Among those who do, they have funeral insurance and SOAT and would like to acquire voluntary life insurance and housing credit

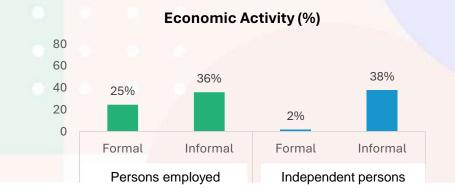


Cross-Sectional Segment - Young people starting

General Socioeconomic Aspects

Among the five segments, this group has a higher proportion of single and young individuals, with an average age of 26 years. Predominantly composed of gays and lesbians, half of the population has attained higher education

They have an average income of \$1.2 million, and although they lack assets, 55% of their income covers their expenses. On average, they have been working for 2.6 years and are notable for their presence in the informal population



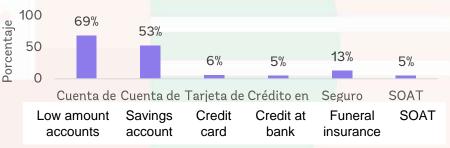
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Financial practices

More than half manage to save an average of 23% of their income, with a maximum average savings of \$2.2 million in the past year. They primarily use their cell phones for financial transactions, as it facilitates payments and better money management. Additionally, 9% report having no relationship with any financial institutio

Holding of formal financial products (%)



6% have not been creditors, although they are the segment most willing to accept credit (80%) for investment purposes. They are the most optimistic group regarding loan repayment, estimating that if their income remains constant, they will repay the borrowed amount within two years

This segment stands out from the others for having higher % of people who indicate that they would be discriminated against by their SOGI when applying for insurance, and that this would be an aspect to consider when purchasing one



Cross-sectional segment- LGBTI+ Non employed people

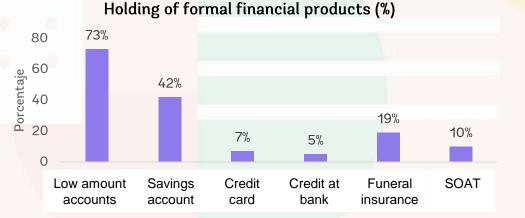
General Socioeconomic Aspects

They have an average age of 31 years and predominate people with completed secondary school and with a technical educational level

Gay and lesbian people stand out in this segment. 78% are affiliated to health, most of them with a subsidized regime. 83% are not contributing to pensions

They have an average income of half a million pesos, and 55% do not have enough to cover their minimum expenses **Financial practices**

The financial product with the highest penetration is low-amount accounts



Less than 10% have some formal credit product, although 44% have credit with friends or family and 24% with lenders

Funeral insurance reaches almost 20% of people in the segment



Conclusions of the segmentation chapter

The segmentation exercise is relevant because it allows the current offer of financial products and services to be more appropriately targeted. The chapter allows us to conclude the following aspects:

Five segments have been identified by SOGI, one per population. In addition, six crosssectional segments have been identified The eleven segments have socio-economic characteristics, as well as specific experiences and financial needs,

The indices created allow institutions to compare segments and establish the bidding potential Given that the transversal segments present the greatest differences between them, the product offer will be oriented towards these segments



• • • •

8. MARKET OPPORTUNITIES





Introduction to the Market Opportunities Chapter

Offering inclusive financial services for LGBTI+ communities

The LGTBI+ population represents an interesting potential market, which is underserved

To identify the most appropriate value proposition, the characteristics of the transversal segments were analyzed, considering their needs and experiences. The value offer is made from the products offered by financial institutions, which are suitable to serve the different segments

Based on the value offer to each segment, the opportunity for the financial population is quantified, estimating the potential revenues generated, both by a more intensive use of the products they already have, and by the expansion of the potential market





Quantifying the potential market

The market sizing estimation exercise was carried out taking as a reference the main indicators of the Colombian financial system in terms of access and use of financial products and services, rates, commissions and interest rates

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The potential market was quantified including LGBTI+ people who currently have financial products



An estimate of the additional market was made based on the level of activity, formality, income and preferences in each segment

Advancing successfully Non employed 141 MM 16% 102 MM 22% Young people starting 9% 58 MM 9% Living day to Young dages MM 36% employees 229 MM Informal seniority 44 MM

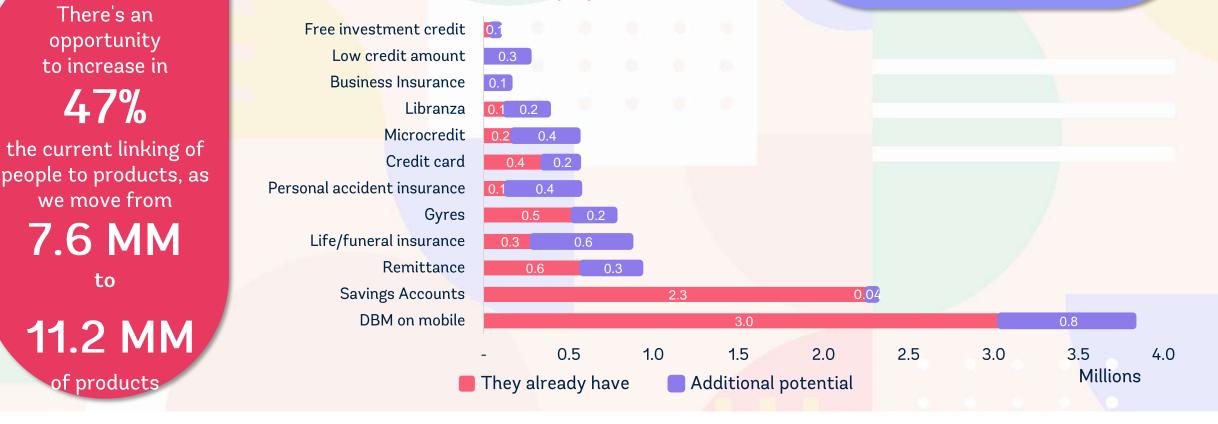


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Estimated Annual Revenue and Size Percentage by USD Segment

Quantifying the potential market

Current and potential market by product Number of people







Creating Markets, Creating Opportunities

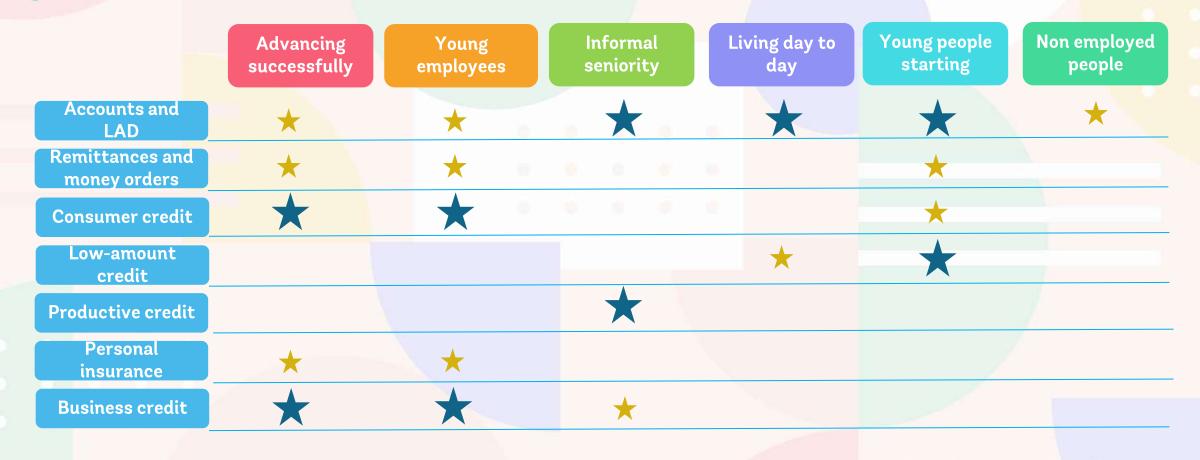
A potential of

3.6MM

people to products, expanding the reach in cross-selling products and reducing the exclusion gap

Top Business Opportunities by Segment

Depending on the predominant profile in each segment and its needs, the offer to prioritize would be as follows:



Indicates the product's active offering, its size, and market potential

🗡 Less than 25% increase in total segment

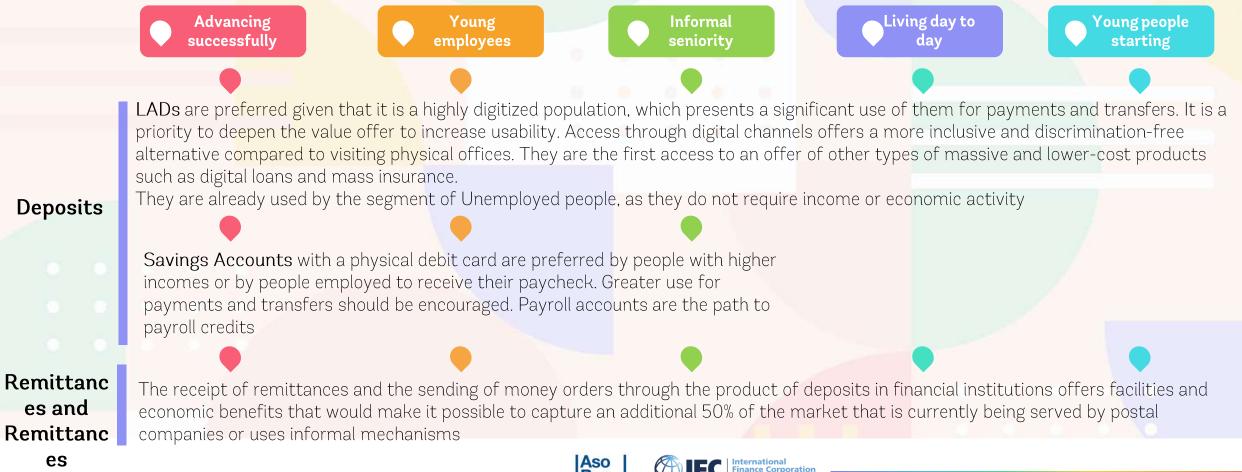
Increase of more than 25% of the total segment



Creating Markets, Creating Opportunities

Business opportunities in deposits and remittances

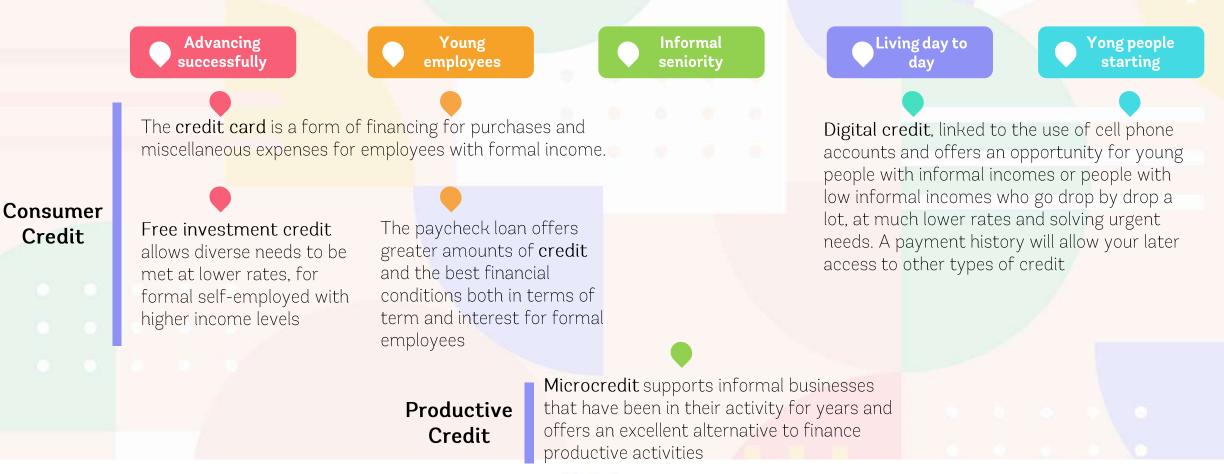
Deposits are the gateway to the financial system and the greater use of these offers traceability that would support the future offer of other products, especially for informal segments





Business opportunities in credit

The greatest unsatisfied demand is for credit. It is proposed to serve it responsibly depending on the income profile and degree of formality of each segment







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Business opportunities in insurance

Advancing successfully

Young employees Informal seniority

Living day to day

Yong people starting

Insurance Personal

Life insurance with funeral coverage is in greatest demand in segments with a higher level of formality and with customers who have incomes that cover or exceed their expenses

Personal accident insurance makes it possible to satisfy the desire for coverage mainly expressed by self-employed workers and formal employees, by combining coverage for hospitalization expenses

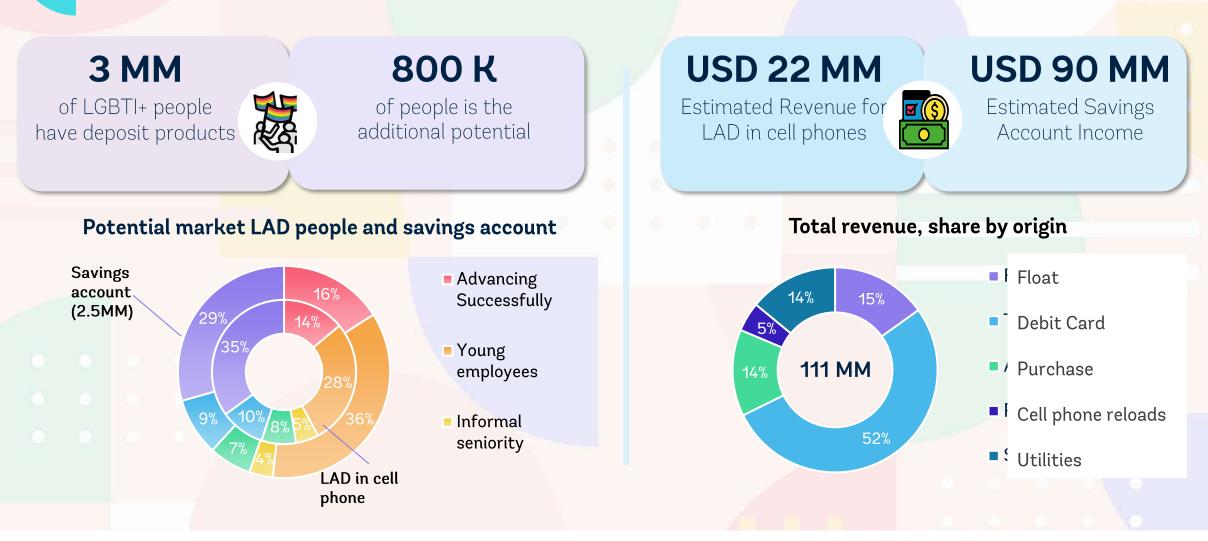
Business Insuranc e Business risk coverage is a typical concern of micro-entrepreneurs or self-employed businesses. Its cost means that it can be acquired by people with higher incomes, or those who have

access to debtor's insurance offered by microfinance institutions





Deposits





Deposits: What would be the potential financial institutions to develop these value offerings?

Entity Type

- Large LAD issuers such as Nequi and Daviplata can generate an interesting dynamic of use with focused offers, especially in purchases in present stores where they have deployed QR codes, given the little use that LGBTI+ people make of cards for purchases
 - Fintechs that are entering the market such as Ualá or Nubank, as well as those that have been around for a longer time such as Movii, can find in the LGBTI+ community an interesting segment to grow, based on focused promotional campaigns, taking advantage of their purchasing power and their willingness to use digital products

The digital traceability of their transactions will serve to cross-sell credit and insurance to their holders

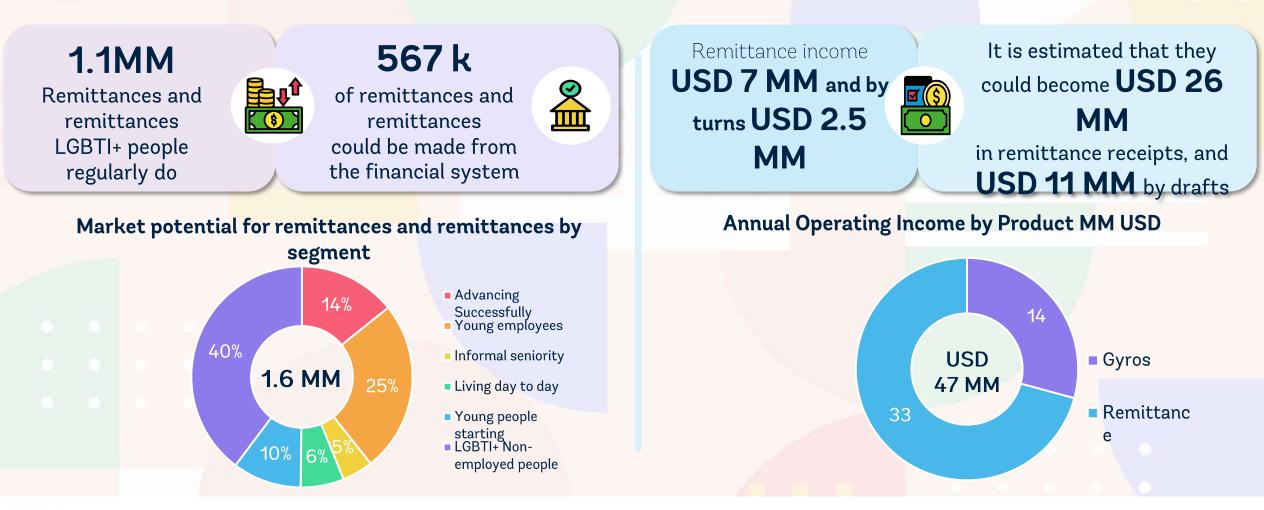
Savings Accounts

LMD

- For banks with high penetration in the payroll segment and attention to people with formal jobs such as those of Grupo Aval, Bancolombia, Davivienda or Scotiabank
 - Also for microfinance banks, Bancamía, Banco W or Fundación Mundo Mujer, which typically attract with savings accounts, which constitute a potential offer of credit to informal freelancers



Remittances and remittances





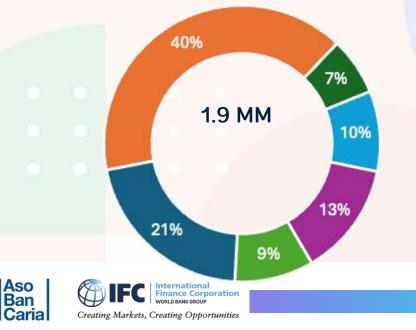
Credit

752 k of people have credit in different categories

People could be treated with responsible credit

1.1 MM

Market Potential by Segment



Advancing Successfully

- Young employees
- Informal seniority
- Living day to day
- Young people starting
- LGBTI+ Non-employed

people

USD 188MM USD 279MM Current credit product Additional credit income is **⊠ ((\$**) estimated revenue Operating income by type of credit 25% Credit card USD Libranza 48% Free Investment 467 MM Low amount 21% Microcredit 2% 4%

Credit: What would be the potential financial institutions to develop these value propositions?

Entity Type

Card issuers linked to retail businesses, such as Tuya with the Éxito card, have risk models that allow them to serve people with no credit history

New Fintechs such as Ualá, Nubank in association with franchises have mostly launched aggressive campaigns to penetrate the Colombian market and therefore LGBTI+ customers, as well as young people who identify with equity causes, are attractive segments for them

Develop campaigns associated with companies with inclusive engagement to offer promotions and discounts on goods and services. Community organizations can be effective in promoting its use

Libranza Credit

Credit Card

Commercial banks offer payday loans such as Bancolombia, Davivienda, BBVA or Banco de Occidente and Popular Other Fintechs such as Finsocial serve diverse segments and seek to attract customers not served by traditional banking

In both cases, the identification of companies that define themselves with an inclusive commitment to their employees can be excellent allies to promote this product among their collaborators

Free investment credit

Commercial banks offer free investment credit such as Bancolombia, Davivienda, or Scotiabank Other Fintechs such as Ban 100 serve diverse segments and seek to attract customers not served by traditional banking



Credits: What would be the potential financial institutions to develop these value propositions?

Entity Type

Currently, mobile LAD providers such as Nequi, Daviplata and Movii can find in LGBTI+ people an important segment to which to direct strategies for placing this product, given the need for access to credit and the strong dependence on the drop by drop they report.

Low Amount Credit

Bancolombia's Ahorro a la Mano, which has positioned itself as Bancolombia's financial inclusion platform, can also find interesting customers in this segment to make its offer aimed at active customers of the same account

Microcredit

- Microfinance banks operating in Colombia, such as Bancamía, Mi banco, Banco Mundo Mujer, or Banco W, may find in LGBTI+ people a significant market to direct their marketing efforts, given the level of informality and the propensity to establish independent businesses.
- The product offer can be made through alliances with organizations that bring together LGBTI+ segments, which would allow their microbusinesses to be identified more effectively



Insurance

456 k



Market Potential by Segment





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1.1 MM

of additional policies

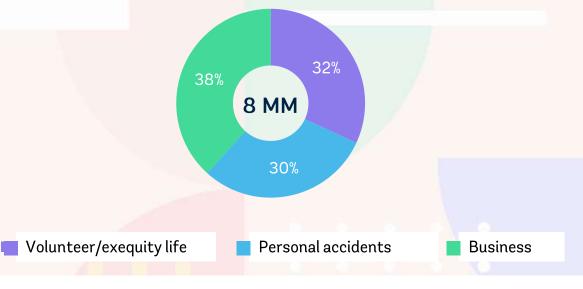
USD 2 MM

Current annual insurance commission income

USD 6MM

Estimated additional income

Operating income by type of credit





Insurance: What would be the potential financial institutions to develop these value propositions?

Entity Type

Life Insurance

Entities that offer microinsurance that can be taken out digitally and at a low cost, find in LGBTI+ people with higher incomes clients willing to protect themselves in the event of death, granting a fixed amount to the beneficiary. This is the case of the insurance offered by Daviplata, for example, in which the beneficiary also freely chooses the policyholder. It also covers the costs of funerals up to a maximum amount

Personal Accident Insurance This type of low-cost insurance, without prerequisites or cumbersome procedures, is adjusted to the needs of LGBTI+ customers. One of the entities that offers this type of insurance is Nequi to the customers of its BM depository. It grants protection for death or disability and covers hospitalization expenses, all associated with an accident

Business Insurance

- Microfinance banks operating in Colombia, such as Bancamía, Mibanco, Banco Mundo Mujer, or Banco W, may find in LGBTI+ people a significant market to target their marketing efforts
- It is a product that can be marketed very well as a complement to a microcredit, since its premium is more expensive than those of mass insurance



Conclusions of the chapter on market opportunities

For the financial population, the LGBTI+ population represents the opportunity to cross sell 3.6 million customers to new products and reach a potential income of USD \$633 million

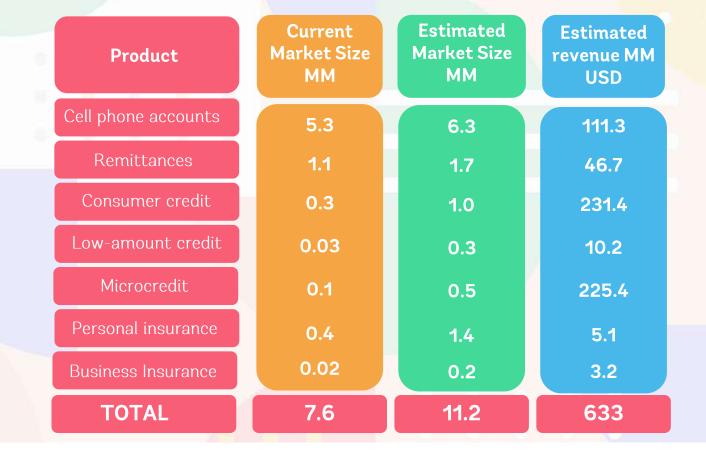
> There is an opportunity to increase the engagement of LGBTI+ people in the market by **47%**

The greatest unmet demand from LGBTI+ people is for credit, and it is observed that they also require risk coverage

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Estimated market opportunities with current products and services







9. CONCLUSIONS AND RECOMMENDATIONS **OF THE REPORT**





Conclusions – Market Potential

Recognize the potential of the LGBTI+ market

LGBTI+ individuals represent a significant market opportunity for the financial population, both globally and in Colombia, due to their size and purchasing power. However, it is crucial to note that the value proposition should not necessarily be tailored to their sexual orientation or gender identity, but rather to their socioeconomic characteristics

The financial inclusion of the LGBTI+ population in Colombia has the potential to grow significantly. It is estimated that the country's financial population could connect an additional 3.6 million customers and generate annual revenues of USD \$633 million through a more robust and comprehensive financial offering

There is an opportunity to increase the current employment of people by 47% from 7.6 MM to 11.2 **MM**, with a financial offer of products that allow them to achieve higher levels of financial wellbeing. The variety of financial products and the type of institutions that exist in the Colombian market represent a sufficient diversity with which to serve them

The financial inclusion of LGBTI+ people in Colombia requires **an inclusive service model** that responds to their request in terms of **adapting the customer experience**.

The financial population has experience, as it addresses its own organizational culture with inclusive policies and has worked with other vulnerable and segmented populations



Conclusions – Customer needs

There are barriers and unmet needs

There is evidence of a perception of discrimination and a perception of complexity in financial procedures on the part of LGBTI+ people There is a gap of 20 points lower in the access of LGBTI+ people to financial services, especially in credit and insurance, compared to the access achieved by the population in Colombia Fls are interested in understanding the financial needs of LGBTI+ individuals, **but they encounter barriers and exhibit biases due to a lack of knowledge** about who LGBTI+ people are.

Entities have undertaken actions within the framework of DEI policies, achieving certifications and forming alliances that improve their approach to these populations.

Some have implemented affirmative communication and marketing strategies and made adjustments to their procedures Leveraging differential offers by segments is seen as a viable option given the high penetration of LAD or mobile that suggests the preference for digital products

There is a potential 800k in deposit products , with an estimated USD 22 MM per DMB on mobile and USD90 **MM** per savings account. In credit (including credit card), the potential is greater, with product revenues estimated at USD 279MM for 1.1MM people. For insurance, you can reach 1.1MM of additional policies, and USD 6MM if LGBTI people are linked



Recommendations for financial institutions

Actions for Financial Institutions

Offering inclusive financial services for the LGBTI+ population requires strengthening the adaptation of protocols and care models

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Leverage available products, acknowledging that there is a value proposition to address market, and address the existing access barriers.

Evidence indicates a significant opportunity to promote savings through formal mechanisms, as well as facilitate payments, transfers, and remittances via the products and channels offered by the financial population. Adopt new practices of gender neutralization / non preference in credit and insurance, in application forms, the recognition of same-sex couples as members of diverse families and processes for changing names and identities for trans people.

3

There is a clear opportunity to bring informal credit operations to the financial population that slow down the development of this population Develop market intelligence or analysis to better understand the needs of LGBTI+ customers and identify specific needs to offer appropriate financial solutions Develop support and collaboration programs through alliances with organizations in the LGBTI+ communities with which to continue identifying financial needs. The high social capital of LGBTI+ people expressed in cooperation with organizations can make them an ideal and expeditious means to reach the populations



Recommendations for financial institutions

Some aspects suggested to be taken into account as part of an action plan aimed at all financial institutions including banks, microfinance institutions, cooperatives and Fintech committed to the financial inclusion of the LGBTI+ people:

Design

- Identify and engage the group of employees who identify as LGBTI+ to be part of the design of the financial inclusion strategy for their peers
- Seek to engage with LGBTI+ organizations or make alliances with them, to validate strategies and subsequently join efforts for the dissemination
 of financial inclusion strategies that are defined
- In the case of banks, rely on the Social Protocol of Asobancaria and the strategies proposed to welcome the population with DEI criteria

Implementation

- Create special service protocols, adapt the language and train personnel who are in direct channels of customer service.
- Evaluate the relevance of designing a financial education program focused on the benefits of using formal vs. informal products
- Make visual and public points of attention (physical and virtual) the commitment to serve the LGBTI+ population (a flag at entrances, or a pin on staff).
- Identify differences by size of cities and rurality
- Establish PQRS channels

Tracking and adjustments

 Make measurements, monitor results and evaluate strategies implemented to make adjustments by channel type (Digital vs physical), and product type





Recommendations for financial institutions

Support actions from the broader legal framework that supports LGBTI+ people to financially, transform their social realities that are currently not inclusive.

How?

- Disseminating the information in this report.
- Addressing the reality of LGBTI+ people based on the evidence shown by the present findings.
- Supporting inclusion through financial education

In response to criticism from populations that feel their rights are not being respected and maintain discriminatory biases and stereotypes, the financial population can recognize that the processes of transforming social norms present different challenges and establish the best approach to break down cultural barriers from financial institutions.



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ANNEXES





Assumed estimates of the potential market

		Volumen de ingresos anual		
Productos	Q (Miles)	(MM de COP)	(MM de USD)	Supuestos
En productos de depósito		-		
Depósitos de bajo monto	3,820	82,552	22	Incluye a los que tienen el producto, Entre los que no tienen, se excluyen por segmento l <mark>os que dic</mark> en que no lo necesitan y a los que no les sirve. El segmento 6 se reduce al 50% por que se considera que aun cuando no están ocupados pueden abrir este producto pues no exige saldo.
Cuentas de ahorro	2,547	342,947	90	Se incluyen los que ya tienen cuenta de ahorro. Entre los que no tienen, se excluyen a los que mencionan no me sirve y no lo necesito. Se tienen en cuenta los mayores de 41 años que se consideran más maduros financieramente. Los segmentos 2,5 y 6 no adicionan mercado de cuentas.
En productos de giros y remesas				
Reciben remesas	918,695	<mark>126</mark> ,405		Se incluyen los que reciben de los segme <mark>ntos 1 al 6. La a</mark> dicionalidad está dada por el mercado que aún no utiliza al population financiero para re <mark>cibir sus remesa</mark> s del exterior.
Envían giros	767,349	<mark>52,1</mark> 80	14	Se incluyen los que envían de los segmen <mark>tos 1 al 6. La ad</mark> icionalidad está dada por el mercado que aún no utiliza al population financiero para enviar sus giros del exterior.
En productos de crédito				
Tarjeta de crédito	552,251	443,152	116	Incluye los que tienen tarjeta de los segmentos 1 al 6 y de los que no tienen se le da a las personas empleadas formales de cada segmento
Crédito de libranza	374,952	375,560		Se incluyen los que ya tienen de los empleados/as formales, Para el mercado que no tiene, solo a se incluye a empleados/as formales de los segmentos 1 a 5. Excluyendo quienes están reportados/as en las centrales de crédito, a los que les han negado el crédito y dicen que no lo necesitan. Se le ofrece a las personas independientes formales incluyendo los que ya tienen. De los que no tienen
Crédito de libre inversión	87,050	65,844		se incluyen los segmentos 1 al 5, excluyendo a quienes no lo necesitan, están reportados/as en centrales de riesgo o le han negado el crédito.
Crédito de bajo monto	291,668	38,968	10	Se le ofrece a las personas empleadas informales, de los segmentos 1 al 5 excluyendo los que no necesitan, están reportados en centrales de riesgo y a quienes les han negado crédito en los últimos 6 meses
Microcrédito				Se ofrece únicamente a las personas independientes informales que tienen crédito actualmente con bancos, cooperativas y ONG. Mas los que no tienen, excluidos quienes no necesitan, están
	549,049	861,431	225	reportados/as en Centrales de riesgo y les negaron el crédito en los últimos 6 meses. Se estima un porcenta je de re chazo de 50% International Ban Monte Andre Corporation



Assumed estimates of the potential market

En seguros				
Seguros de vida/exeq <mark>uial</mark>	860,212	10,146	3	Se incluye a quienes tienen seguros de vida y a quienes desearian tenerlo de los clusters 1 al 5. Lo mismo que el seguro exequial el que resulte mayor, se incluyen solo las personas que sus ingresos cubren sus gastos mínimos y las que cubren en exceso dichos gastos.
Seguro para negocio	170,485	12,173	3	Se incluye a quienes que <mark>tienen seguros d</mark> e negocio y a quienes no tienen de las personas independientes formales e informales que dicen que quieren tenerlo. Se incluyen del segmento 1 al 5 solo las personas independientes que sus ingresos cubren sus gastos mínimos y las que cubren en exceso dichos gastos.
Seguro de accidentes	559,310	9,494	2	Se incluye a quienes tiene <mark>n seguro de acci</mark> dente y a quienes dicen quererlo. En los segmentos 1 al 5 se incluy <mark>en solo las perso</mark> nas que cubren sus gastos mínimos o lo hacen y les sobra.
Total	5,137,389	<mark>2,4</mark> 57,945	633	





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Indicadores	Valor	
Generales	Valu	
Tipo de cambio COP / USD	3.822	Banrep. Dic 2023
Población adulta	38.195.238	RIF 2023
Colombianos promedio po <mark>r Hogar</mark>	3,7	Censo Dane
DTF - Tasa promedio de D <mark>epósito a Térm</mark> ino Fijo (90 días)	12,6%	Banrep. Dic 2023
Tasa Interbancaria (tasa de intervención de política monetaria)	13,0%	Banrep. Dic 20 2023
Comisión por cobro de recaudo de servicios publicos	1.500	Contrato privado entre operadores
Comisión por carga de celulares	5,0%	Contrato privado entre operadores
Gastos en Celular	68.000	Datos 2016, actualizado por tasa de inflación del 5% por 7 años.
Depósitos		
Monto total de depósitos en el sistema financiero, incluidos particulares y empresas (billones de COP)	673	SFC 2023
Saldo promedio de las cuentas de ahorro - población hasta 5SMMLV	129.517	SFC 2023
Saldo promedio de los depósitos electrónicos- población hasta 5SMMLV	79.042,0	SFC 2023
Cuota de manejo tarjeta de cuentas de ahorro	807500,0%	SFC 2023
% de adultos con CDT	1,1%	SFC 2023
Tasa Monederos Móviles	_	
Tasa Promedio Cuentas de Ahorro	0,5%	SFC. 2023
Tasa de captación CDT a 180 días	12,9%	Banrep Dic 25 2023



Indicadores	Valor	Fuente	
Crédito			
Monto total de desembolsos de crédito anuales, incluidos particulares y empresas - entidades de crédito en Colombia (billones de COP)	9	SFC 2023	
Monto promedio de compras con tarjeta de crédito	515.781	SFC dic 2023	
No. de créditos de tarjeta <mark>de crédito de crédito</mark>	16.300.000,0	Transunion	
No. de consumidores con crédito de tarjeta de crédito	91000000,0%	Transunion	
Porcentaje de tarjetas con crédito	60,8%	Transunion	
Saldo promedio de tarjeta de crédito	5.600.000	Transunion	
Fasa promedio de colocación - tarjeta de crédito: global de las entidades de crédito	24,6%	SFC dic 2023	
Compras con tarjeta de crédito/ cartera de tarjeta de crédito	0		
Desembolso promedio libre inversión	9.800.000		
6 de adultos con acceso a crédito al consumo	0,193	RIF 2023	
Monto promedio crédito al consumo/personal	7.800.000,0	Transunion	





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Indicadores	Valor	Fuente
Crédito		
Tasa promedio de colocación - crédito de consumo: total entidades de crédito	22,7%	SFC dic 2023
% de adultos con crédito a la vivienda	3,1%	RIF 2023
Monto promedio crédito d <mark>e vivienda de la constance de la const</mark>	116.906.073	RIF 2023
Tasa promedio de colocación - crédito de vivienda: total entidades de crédito	16,0%	SFC dic 2023
% de adultos con acceso a microcrédito	0	RIF 2023
Monto promedio microcrédito	7.062.491	RIF 2023
Tasa promedio de colocación - microcrédito	48,9%	SFC 2024
Monto promedio crédito d <mark>e consumo de bajo monto</mark>	940.395	RIF 2023
Tasa promedio de colocación - crédito de bajo monto	38,7%	SFC dic 2023
Monto promedio crédito libranza	22.400.000	TransUnion
Tasa promedio crédito libranza	19,6%	SFC dic 2023
Tasa de refinanciamiento línea Bancoldex - Línea adelante para microempresas- Innpulsa	15,3%	Bancoldex





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Matriz de insumos de estimación del mercado potencial

Medios de pago electrónicos		
Número tarjetas débito	47.180.553	SFC 2023
% operaciones realizadas con tarjeta débito o crédito	33,3%	RIF 2023
% adultos con tarjeta débi <mark>to</mark>	81,0%	SFC y RIF 2023
Monto promedio transacc <mark>ión con tarjeta dé</mark> bito en COP	120.313	SFC 2023
Número promedio de compras anuales con tarjetas débito	22,2	SFC 2023
Cuota de manejo tarjeta de débito monederos		
Número tarjetas de crédito	14.970.788	SFC 2023
% de adultos con tarjeta d <mark>e crédito de la constancia de </mark>	22,1%	RIF 2023
Número promedio de com <mark>pras anuales con tarjetas c</mark> rédito	28,7	Bancolombia y Davivienda
Cuota de manejo tarjeta de crédito	26.353	SFC 2023
Proporción de operaciones realizadas por canales digitales	53,0%	SFC 2023
#POS por cada millón de habitantes	0,03406	RIF 2023
Ingresos IF sobre volumen de Transacciones en TD MDR)	2,8%	Referencia populationial internacional
Monto promedio de compras con Monederos A2@ (Entrecuentas)	53.537	SFC ASPBV. Prom principales entidades
Numero promedio de pagos con Monederos	12	Estimado Redeban Entrecuentas
Comisión cobrada al comercio (MID) EN A2A CODIGO QR	0,5%	
Tarifa de Intercambio en pagos con tarjeta	1,0%	
Tarifa de adquirencia tarjeta de crédito	1,8%	Con base en relación compras y cartera de TC SFC Jun 2023
Tarifa de adquirencia tarjeta débito	1,2%	





Seguros		
% de colombianos que ti <mark>enen un seguro</mark>	3,0%	RIF 2023
Monto promedio prima anual masivos accidentes personales	48.500	Nequi con Seguros Mundial
Monto promedio prima <mark>mensual seguro negocio (</mark> por riesgo asegurado)	17.000	Con base en cifras Bancamía no agrícola
Monto promedio prima seguro exequial	7.900	Codensa 2024
Monto promedio de prima de anual de seguro de vida	33.700	Seguro de vida Daviplata cobertura COP 5 mill y COP 2mill funerarios
Comsión a intermediario financiero por venta seguro vida (baja siniestralidad)	35,0%	
Monto Promedio Prima seguros vehículos	1.914.105	Con base en Fasecolda 2022.





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Giros y remesas		
Monto promedio de giros <mark>nacionales</mark>	176.729	Datos abiertos Ene- sep 2023
No. giros promedio por ad <mark>ulto que hace</mark> giros en Colombia	18	
/alor de los giros nacional <mark>es</mark>	9.119.865.189.086	Datos abiertos Ene- sep 2023
lúmero de giros nacional <mark>es</mark>	51.603.593	Datos abiertos Ene- sep 2023
adultos que envian giros nacionales	7,6%	
Io. adultos que hacen gir <mark>os nacionales</mark>	2.883.740	
Costo promedio giro internacional en COP	4.5% + USD5. Min USD12 max USD29	Bancolombia web
Diferencial de tasa de cambio de las remesas USA a Colombia	3,0%	Banco Mundial 2023
Costo de Giro Nacional por entidad regulada	3.800	Daviplata
Monto Promedio de las Remesas USD	100	De acuerdo con el Banco de Bogotá, La República Mzo 2024



